



CITY OF GRANDE PRAIRIE  
**COUNCIL COMMITTEE OF THE WHOLE**  
**AGENDA**  
**BUDGET MEETING**

NOVEMBER 15, 2017 AT 9:00 AM  
COUNCIL CHAMBERS, CITY HALL

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<b>ATTENDEES</b>	<b>Mayor B. Given</b>	<b>Councillor J. Clayton</b>	<b>Councillor K. P. O’Toole</b>
	<b>Councillor C. Blackburn</b>	<b>Councillor E. Friesen</b>	<b>Councillor W. Pilat</b>
	<b>Councillor D. Bressey</b>	<b>Councillor Y. Minhas</b>	<b>Councillor C. Thiessen</b>

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**1. REPORTS**

1.1. 2018 Operating and Capital Budget

**2. OTHER BUSINESS**

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## ADMINISTRATIVE REPORT

<b>TO:</b> Robert Nicolay, City Manager	<b>DATE:</b> November 15, 2016
<b>FROM:</b> Susan Walker, Corporate Services Director	<b>MEETING:</b> Council Committee of the Whole
<b>SUBJECT:</b> 2018 Operating and Capital Budget	

### RECOMMENDATIONS

That City Council adopt the 2018 Operating Budget base budget scenario, as presented.

That City Council adopt the 2018 Capital Plan, as presented.

### PREVIOUS COUNCIL / COMMITTEE DIRECTIONS

On March 28, 2017, Corporate Services Committee directed Administration develop two budget scenarios in addition to the management proposed 'base budget' for 2018; one to reflect a three percent property tax increase and one to reflect a zero percent property tax increase, for the fall budget review. In addition, Council has previously approved a four-year capital plan for the City which also commenced in 2015. These budget / plans have been subject to annual review in the ensuing years which included numerous adjustments and amendments.

### BACKGROUND

2018 is the fourth year of a four year budget cycle that honours the strategic plan adopted by the previous City Council. In February 2018, the current City Council will have the opportunity to develop a new strategic plan for the City that will define new strategic objectives for the next four years, 2019 – 2022.

In addition, the 2019 - 2022 budget cycle will see a transition to a new way of thinking about budgeting. Priority based budgeting ("PBB") will be introduced to the City, allowing us to view services that have been thoroughly reviewed and evaluated to ascertain how well they align to Council's strategic objectives and priorities. This will allow resource allocation to be considered in a way that matches to objectives and priorities. This will lend itself to realizing both efficiencies within service provision and ensuring our scarce resources are applied to the highest and best use. The PBB methodology also ensures each service area is reviewed to ascertain the best plausible method of delivery and that delivery is constantly measured against reliable and informative Key Performance Indicators ("KPI").

## ANALYSIS

### **Relationship to City Council's Focus Areas / Strategic Directions**

This recommendation contains elements that align with Council's Focus Areas of Optimizing Existing Services, Strengthening Our Core, Exploring New Directions and Capitalizing on Growth.

### **Environmental Impact**

There is no direct environmental impact associated with this recommendation.

### **Economic Impact**

Adopting an annual operating budget and capital plan provides the community with economic stability for that fiscal year.

### **Social Impact**

There is no direct social impact associated with this recommendation.

### **Relevant Statutes / Master Plans / City Documents**

The Municipal Government Act, Section 242(1) states: Each council must adopt an operating budget for each calendar year.

The Municipal Government Act, Section 245 states: Each council must adopt a capital plan for each calendar year.

### **Risk**

### **Alternatives (Optional)**

1. Council may adopt Scenario 1; base budget recommended by Management
2. Council may adopt Scenario 2; 3% tax increase
3. Council may adopt Scenario 3; 0% tax increase
4. Council may adopt an alternative to the scenarios presented.

## STAKEHOLDER ENGAGEMENT

The City of Grande Prairie's Citizen Budget survey tool was used during the budget process to ascertain high level priorities as perceived by residents. The adopted versions of an Executive Summary of the Operating Budget and the Capital Plan will be posted on the City web page.

## BUDGET / FINANCIAL IMPLICATIONS

The 2018 base budget starts with the 2018 year as impacted by general economic adjustments and City Council decisions from previous years. The resulting start-point for 2018 is a calculated budget shortfall of \$6.8M. The base budget is then further adjusted by management to incorporate business practice changes that include, among other things, managed manpower, service efficiency measures, and assumptions regarding user fee adjustments. The resulting recommended base budget reduces the \$6.8M shortfall to \$4.8M which would require a 4.2% tax increase to balance 2018.

Honouring the previous City Council's request for scenario budgeting, management prepared two additional scenarios.

The 3% scenario achieves further reductions in the budget shortfall by incorporating additional reductions in costs and a reduction to the capital tax transfer in 2018. This effects service levels across the organization and results in a calculated budget shortfall of \$3.4M which would require a 3% tax increase to balance 2018.

The 0% scenario achieves further reductions in the budget shortfall by incorporating even deeper reduction in costs and service levels and an additional reduction to the capital tax transfer. This scenario results in a calculated budget shortfall of \$0 and a 0% tax increase in 2018.

A summary comparison of 2017 versus the three 2018 scenario budgets presented to Council are attached.

The proposed 2018 Capital Plan includes the projects approved by the previous City Council, as well as committee referred projects recommended by management. Referred projects that management was unable to recommend are provided in the attached list. This list includes, for example, the Downtown Infrastructure and Revitalization Phases 3 and 4 which were not advanced by management in the proposed budget because the funding source available for this project is as yet unclear.

## **SUMMARY / CONCLUSION**

Adopting the 2018 base operating budget and capital plan, as presented, will provide economic stability to the community and the organization in the final year of this four year cycle. These plans will honour the previous City Council's strategic objectives. Management is committed to enabling a full and robust strategic planning session for the new City Council in February, 2018 to clearly ascertain new strategic direction for the upcoming 2019 – 2022 budget cycle. In addition, management is committed to introducing a new Priority Based Budget process for the 2019 – 2022 business plan and budget cycle.

## **ATTACHMENTS**

November 15 – 17 Budget Meetings Agenda  
Summary Comparison of 2017 versus 2018 Scenario Operating Budgets  
2018 Capital Plan including recommended referred items.  
Strategic Items for Discussion and Deliberation



**City of Grande Prairie  
COUNCIL COMMITTEE OF THE WHOLE -  
BUDGETS**

**NOVEMBER 15 – 17, 2017  
COUNCIL CHAMBERS, CITY HALL**

<b>ATTENDEES</b>	Mayor B. Given	Councillor J. Clayton	Councillor K.P. O’Toole
	Councillor C. Blackburn	Councillor E. Friesen	Councillor W. Pilat
	Councillor D. Bressey	Councillor Y. Minhas	Councillor C. Thiessen

<b>TIME</b>	<b>AGENDA ITEMS</b>
9:00 – 10:30	Economic Forecast – CIBC Wood Gundy Presentation
10:30 – 11:00	BREAK
11:00 – 12:00	Economic Forecast – Economic Development Manager
12:00 – 1:00	LUNCH
1:00 – 1:30	Introduction to Priority Based Budget
1:30 – 2:30	Priority Based Budget Presentation
2:30-3:00	BREAK
3:00 – 4:30	Summary of 2015-2018 Council Strategy Summary of 2015 -2017 Budget Accomplishments Citizen Budget Results Summary Of 2018 Budget Plan 2018 Tax Adjustments
4:30	Closing Remarks
	<b>DAY 2</b>
9:00 – 10:15	Infrastructure and Protective Services – Budget Scenarios
10:15 - 10:45	BREAK
10:45 – 12:00	Infrastructure and Protective Services – Budget Scenarios continued
12:00 – 1:00	LUNCH
1:00 – 3:00	Community Living – Budget Scenarios
3:00 – 3:30	BREAK
3:30 – 4:30	City Manager/Corporate Services – Budget Scenarios
4:30	Closing Remarks
	<b>DAY 3</b>
9:00 – 12:00	Strategic Issues Arising
10:15 – 10:45	BREAK
10:45 – 12:00	Deliberation & Discussion continued
12:00 – 1:00	LUNCH
1:00 – 2:30	Discussion & Approval
2:30 – 3:00	BREAK
3:00 – 4:30	Discussion & Approval continued
4:30	Closing Remarks

## 2018 Budget Review

City Manager				
Department/Program	2018 Budget			
	2017 Annual Budget	Base 4.2%	Target 1 3%	Target 2 0%
Council/Legislative Serv.	971,403	1,015,773	1,015,773	986,062
City Manager	1,023,066	977,899	977,899	944,749
Communication & Citizen Engagement	511,822	492,092	492,092	476,698
Economic Development	1,057,940	848,489	848,489	821,946
Corporate Web Management	425,259	552,526	552,526	535,241
Legislative Services	693,987	627,605	627,605	607,972
Common Services	712,932	691,425	691,425	669,795
Human Resources	1,066,948	1,160,267	1,160,267	1,160,267
Health & Safety	38,315	36,744	36,744	35,595
		6,402,820	6,402,820	6,238,325

## Infrastructure & Protective

Department/Program	2017 Annual Budget	Base 4.2%	Target 1 3%	Target 2 0%
Environmental Stewardship	470,523	552,526	552,526	535,241
Geographic Information Systems	1,349,421	1,332,410	1,290,728	1,290,728
RCMP Detachment	18,455,894	20,088,323	20,088,323	19,488,323
Crime Prevention	1,030,316	1,027,841	985,700	954,864
Fire Department	15,594,801	15,582,324	15,582,324	15,582,324
Community Safety	792,689	815,426	815,426	815,426
GPREP	153,392	178,310	178,310	178,310
By-Law Enforcement	-1,665,409	-1,679,315	-1,679,315	-1,679,315
Engineering	3,687,946	4,075,161	3,915,921	3,799,403
Transportation	15,492,407	15,873,735	15,558,735	15,071,850
Safety Codes	343,698	415,650	415,650	402,647
Planning & Development	1,743,747	1,903,433	1,830,476	1,830,476
		60,165,824	59,534,804	58,270,277

## Community Living

Department/Program	2017 Annual Budget	Base 4.2%	Target 1 3%	Target 2 0%
<b>Community Living</b>				
C.L. Director's Office	873,473	601,556	601,556	507,415
Service Centre	767,750	983,141	982,141	952,386
Transit Operations	5,440,088	5,585,596	5,585,596	5,585,596
Custodial Services	773,801	836,729	836,729	810,554
Recreation & Sports Development	1,260,856	1,131,993	1,131,993	1,097,213
Peace Library	464,270	521,427	521,427	521,427
Montrose Cultural Centre	2,509,197	2,478,797	2,478,797	2,403,267
Heritage Resources (Museum)	1,510,708	1,456,860	1,456,860	1,413,234
Second Street Theatre	56,008	56,458	56,458	56,458
Creative Arts Centre	116,290	116,679	116,679	116,679
<b>Recreation &amp; Parks</b>				
Parks	6,801,760	6,626,327	6,626,327	6,419,038
The Leisure Centre	323,114	230,170	230,170	230,170
The Beach at Bear Creek Pool	27,315	227,069	227,069	227,069
Dave Barr Arena	1,057,371	993,526	993,526	993,526
Coca Cola Centre	879,123	1,109,633	1,109,633	1,083,107
Eastlink Centre	4,319,071	5,804,747	5,804,747	5,804,747
Gymniks	295,776	295,412	295,412	295,412
Revolution Place	1,632,272	1,663,143	1,563,143	1,563,143
Muskoseepi Park	1,384,191	1,359,171	1,359,171	1,316,652
<b>Community Social Development</b>				
CSD	1,911,901	1,937,120	1,937,120	1,876,524
		34,015,554	33,914,554	33,273,617



## Corporate Services

Department/Program	2017 Annual Budget	Base 4.2%	Target 1 3%	Target 2 0%
<b>Corporate Services</b>				
Accounting Services	1,725,457	1,753,466	1,753,466	1,753,466
IT Services	3,441,882	3,623,968	3,475,385	3,475,385
Procurement	372,761	382,788	382,788	382,788
Assessment	1,179,829	1,200,742	1,177,742	1,167,742
Facilities	4,194,184	4,243,858	4,243,858	4,243,858
<b>Fiscal Services</b>				
Net Taxes for General Purposes	-133,218,178	-135,522,754	-136,022,754	-137,353,754
Grants in Lieu of Taxes	-463,749	-463,749	-463,749	-463,749
Other Revenue	-19,499,667	-19,692,313	-19,692,313	-19,692,313
Operating Contingency	777,756	2,503,563	2,503,563	2,503,563
General Government Fiscal Services	157,132	1,317,228	1,317,228	1,317,228
Police Protective Services	216,438	216,174	216,174	216,174
Fire Protection Fiscal Services	932,792	945,647	945,647	945,647
Trans Common Serv. Fiscal Services	1,752,988	1,701,314	1,701,314	1,701,314
Road Transport Fiscal Services	779,490	711,213	711,213	711,213
CSD Fiscal Services	9,389	9,389	9,389	9,389
Public Housing Fiscal Services	178,804	178,723	178,723	178,723
Rec/Parks/Fac Fiscal Services	9,552,280	9,655,327	9,655,327	9,655,327
Culture Fiscal Services	1,816,751	1,785,881	1,785,881	1,785,881
Requisition Transfer to Gov't	29,738,229	29,738,229	29,738,229	29,738,229
		-95,711,306	-96,382,889	-97,723,889
Total Tax Shortfall	0	4,814,809	3,411,206	0
Tax Rate Increase		4.2%	3.0%	0.0%
Tax Rate Implication		\$145	\$104	\$0

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Division: City Manager</b>			
<b>Economic Development</b>			
City Website Development (19314)	Capital Tax	30,000	60,000
Downtown Incentives York-Germain	Future Expenditures Reserve	-	540,000
Infill & Facade Improvement Strategies	Capital Tax	500,000	500,000
	Future Expenditures Reserve	-	500,000
Muniportal Replacement and Modernization (19306)	Capital Tax	50,000	50,000
	<b>Total: Economic Development</b>	<b>580,000</b>	<b>1,650,000</b>
	<b>Total: City Manager</b>	<b>580,000</b>	<b>1,650,000</b>

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Division: Community Living</b>			
<b>Aquatics &amp; Wellness</b>			
ELC Aquatics Double Door Egress NE corner	Facility Renewal Reserve	50,000	-
ELC Field House curtain replacement	Facility Renewal Reserve	45,000	-
<b>Total: Aquatics &amp; Wellness</b>		<b>95,000</b>	<b>-</b>
<b>Community Living</b>			
Bear Creek South - Diamond Renewal	Facility Renewal Reserve	100,000	110,000
Bear Creek South - Rehab Dugouts (East Side)	Facility Renewal Reserve	60,000	-
Bear Creek South Park Anti-Vandalism Project	Future Expenditures Reserve	50,000	-
QEII Hospital Foundation	Capital Tax	250,000	-
<b>Total: Community Living</b>		<b>460,000</b>	<b>110,000</b>
<b>Culture &amp; Heritage</b>			
Heritage Village Improvements	Future Expenditures Reserve	-	20,000
Regional Performing and Media Arts Facility	Future Expenditures Reserve	-	200,000
South Peace Regional Archives/Museum Upgrades	Federal Government Grant	-	850,000
	Future Expenditures Reserve	-	600,000
<b>Total: Culture &amp; Heritage</b>		<b>-</b>	<b>1,670,000</b>
<b>Fleet Services</b>			
Fleet Equipment & Vehicle Replacements	Fleet Reserve	-	3,500,000
<b>Total: Fleet Services</b>		<b>-</b>	<b>3,500,000</b>
<b>Geographic Information Services</b>			
GIS Digital Orthophoto (19312)	Future Expenditures Reserve	-	75,000
	Local Government Agencies	-	75,000
<b>Total: Geographic Information Services</b>		<b>-</b>	<b>150,000</b>
<b>Parks</b>			
1 ton truck chassis/Haul All sanitation truck	Financial Stabilization Reserve	140,000	-
Arterial Roadway Trail Park Furniture Enhancement Plan	Capital Tax	51,438	51,438
Industrial Snowblower with Chute	Capital Tax	40,000	-
Jubilee Park Enhancement Plan	Unfunded	367,200	-
Muskoseepi Park - Park Kiosk Signage	Capital Tax	20,000	20,000
Muskoseepi Park - Sr. Playground Replacement & Resurfacing	Capital Tax	-	150,000
	Non-Government Sources	-	150,000

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Muskoseepi Park - Sr. Playground Replacement &amp; Resurfacing</b>	<b>Public Reserve</b>	-	<b>400,000</b>
Muskoseepi Park Infrastructure Replacement Program	Capital Tax	50,000	50,000
Parks - Blade Grinder/Sharpener - Capital Equipment Purchase	Capital Tax	22,000	-
Parks - Cemetery Kiosk & Block Markers	Capital Tax	-	100,000
Sergeant Community Park Outdoor Rink	Capital Tax	-	125,000
	Non-Government Sources	-	125,000
	<b>Total: Parks</b>	<b>690,638</b>	<b>1,171,438</b>
<b>Recreation &amp; Sport</b>			
CKC Fields - Grandstands to Provincial Standards	General Debenture	3,572,911	-
Curling Rink - Washroom Accessibility & Fire Rating	Facility Renewal Reserve	150,000	-
Grande Prairie Disk Golf Club	Future Expenditures Reserve	20,000	-
Skate Board Park Master Plan & Expansion	Capital Tax	200,000	-
	<b>Total: Recreation &amp; Sport</b>	<b>3,942,911</b>	<b>-</b>
<b>Transit</b>			
DTS Buses (13076)	Capital Tax	67,500	67,500
Suburban Transit Hub Project	Capital Tax	125,000	-
	Other Provincial Grants	250,000	-
Transit Accessible Shelters & Bus Stops	Capital Tax	25,000	25,000
Transit Bus Purchase-Community Mobility Plan Recommendations	Capital Tax	366,000	366,000
	Other Provincial Grants	732,600	732,600
	<b>Total: Transit</b>	<b>1,566,100</b>	<b>1,191,100</b>
	<b>Total: Community Living</b>	<b>6,754,649</b>	<b>7,792,538</b>

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Division: Corporate Services</b>			
<b>Facility Maintenance</b>			
Coca Cola Chiller Replacement	Facility Renewal Reserve	-	135,000
<b>Curling Club New Ice Surface</b>	Capital Tax	-	250,000
	<b>Future Expenditures Reserve</b>	<b>-</b>	<b>250,000</b>
Emergency Fund (68000)	Capital Tax	150,000	150,000
Park Barriers (68030)	Capital Tax	50,000	50,000
Playground Protective Surfaces	Capital Tax	20,000	-
Playground Replacement Program (69006)	Capital Tax	450,000	450,000
Salmond Station Building Management System	Facility Renewal Reserve	40,000	-
Service Centre Building Management System Upgrade	Facility Renewal Reserve	-	60,000
Service Centre Overhead Door Replacement	Facility Renewal Reserve	-	60,000
	<b>Total: Facility Maintenance</b>	<b>710,000</b>	<b>1,405,000</b>
<b>Information Technology Services</b>			
Business Applications (19305)	Capital Tax	270,000	330,000
Corporate Financial System	From Other Capital Projects	-	950,000
Fire & Dispatch Technologies	From Other Capital Projects	1,040,000	300,000
Municipal Wireless Project (19301)	Capital Tax	50,000	50,000
Network & Corporate Initiatives (19313)	Capital Tax	330,000	150,000
Security & Disaster Recovery (19315)	Capital Tax	200,000	210,000
Video Surveillance	Capital Tax	100,000	50,000
	<b>Total: Information Technology Services</b>	<b>1,990,000</b>	<b>2,040,000</b>
	<b>Total: Corporate Services</b>	<b>2,700,000</b>	<b>3,445,000</b>

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Division: Infrastructure and Protective Services</b>			
<b>Engineering</b>			
Bridges - Bridge Inspection Program	Capital Tax	10,000	10,000
	From Other Capital Projects	55,000	-
Bridges - Annual Bridge Maintenance Program	Capital Tax	250,000	250,000
Bridges - Bridge & Pedestrian Link Maskwoteh/Hospital Connection	Federal Gas Tax Fund	-	700,000
Bridges - Bridge Replacement Program	Facility Renewal Reserve	-	350,000
	Municipal Sustainability Initiative Grant	350,000	-
<b>Old Landfill Study</b>	<b>Future Expenditures Reserve</b>	<b>-</b>	<b>60,000</b>
Pedestrian Links - X-Walk/Intersection Improvements Annual Program	Capital Tax	150,000	150,000
Pedestrian Links - New Sidewalks & Pathways	Gas Tax Fund Grant	600,000	600,000
Pedestrian Links - New Sidewalks/Pathways to existing Bus Stops	Gas Tax Fund Grant	-	250,000
Pedestrian Links - Sidewalk/pathway Rehab	Capital Tax	75,000	100,000
	Gas Tax Fund Grant	1,000,000	1,650,000
	Municipal Sustainability Initiative Grant	1,675,000	1,000,000
Plans & Studies - 108 St (116 Ave to North City Bdry)	Capital Tax	-	200,000
Plans & Studies - 132 Ave (116 St West to Future City Bdry)	Capital Tax	80,000	-
Plans & Studies - Storm Water Master Plan	Gas Tax Fund Grant	300,000	-
Plans & Studies - SW Basin Study	Capital Tax	-	150,000
Plans & Studies - Transportation Levy Bylaw	Capital Tax	125,000	-
<b>Railway Crossing - Audits</b>	<b>Future Expenditures Reserve</b>	<b>-</b>	<b>80,000</b>
Railway Crossings - Maintenance Program	Capital Tax	150,000	150,000
Roads - 112 St Extension Over Rail Way Tracks	Gas Tax Fund Grant	200,000	-
Roads - 116 Street Overlay (68 Ave south to City limits)	From Other Capital Projects	955,000	-
Roads - 92 Ave Paving (Park Road to 92A St)	Local Debenture	805,000	-
Roads - Crushing of Waste Concrete Material (34237 for (2012-2014))	Capital Tax	250,000	250,000
Roads - Downtown Rehab and Streetscape Upgrades	Capital Tax	-	1,000,000
	Municipal Sustainability Initiative Grant	5,000,000	4,000,000
<b>Roads - Land Acquisition for Road Projects</b>	<b>Future Expenditures Reserve</b>	<b>-</b>	<b>2,000,000</b>
Roads - Minor Geometric Upgrades Program	Future Expenditures Reserve	250,000	250,000
Roads - Permanent Line Marking Program	Capital Tax	600,000	-
Roads - Resurfacing Crack Repair Program	Capital Tax	-	700,000
Roads - Road Inspection (Road Matrix annual update)	Capital Tax	80,000	80,000
Roads - Road Rehab and Overlay Program	Capital Tax	450,000	250,000
	Gas Tax Fund Grant	1,000,000	750,000
	Municipal Sustainability Initiative Grant	6,550,000	7,000,000

# City of Grande Prairie

## Approved Long Term Capital Plan - 2017 - 2018

### Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
Storm - Line along 92 Ave from 92 St Park Road	Municipal Sustainability Initiative Grant	500,000	-
Storm - Annual Manhole & Catchbasin Replacement Program	Capital Tax	250,000	250,000
Storm - Annual Rain & Storm Flow Monitoring Program	Capital Tax	25,000	25,000
Storm - Annual Slope Repair Program	Municipal Sustainability Initiative Grant	500,000	500,000
Storm - Annual Storm Pipe Monitoring & Flushing Program	Municipal Sustainability Initiative Grant	250,000	250,000
Storm - Annual Storm Pond Upgrade	Future Expenditures Reserve	250,000	250,000
Storm - Bear Creek Water Sampling	Capital Tax	15,000	15,000
Storm - New Storm line For Cemetery	Capital Tax	75,000	-
Storm - Outfall Repair & Replacement Program	Gas Tax Fund Grant	-	200,000
Storm - PUL Drainage Repairs	Capital Tax	75,000	75,000
Storm - Richmond Industrial Storm Pond South Lot 8 U Storage	Future Expenditures Reserve	1,500,000	-
Storm - Storm line Upgrades	Facility Renewal Reserve	-	1,500,000
Traffic Signals - 105 Street and 116 Avenue	Municipal Sustainability Initiative Grant	500,000	-
Traffic Signals - 108 St & 132 Ave	Transportation System Levy Reserve	-	500,000
Traffic Signals - 92 St & 132 Ave	Transportation System Levy Reserve	-	500,000
Traffic Signals - 92 ST & 72 Ave & Geometric Upgrades	Transportation System Levy Reserve	-	600,000
Traffic Signals - ITS Upgrade for AVLS	Municipal Sustainability Initiative Grant	500,000	500,000
Traffic Signals - Repair & replacement Program	Capital Tax	50,000	50,000
	Federal Gas Tax Fund	250,000	250,000
	<b>Total: Engineering</b>	<b>25,700,000</b>	<b>27,445,000</b>
<b>Fire Department</b>			
Fire Prevention Vehicle	Capital Tax	-	30,000
	<b>Total: Fire Department</b>	<b>-</b>	<b>30,000</b>
<b>Planning and Development</b>			
Planning Document Reviews and Updates	Capital Tax	75,000	75,000
Post Annexation Planning (Annexation)	Financial Stabilization Reserve	100,000	100,000
	<b>Total: Planning and Development</b>	<b>175,000</b>	<b>175,000</b>
<b>RCMP Detachment</b>			
RCMP Call Centre	From Other Capital Projects	50,000	-
RCMP Video System Upgrade	From Other Capital Projects	100,000	-
	<b>Total: RCMP Detachment</b>	<b>150,000</b>	<b>-</b>

# City of Grande Prairie Approved Long Term Capital Plan - 2017 - 2018

## Referred Items Not Yet Approved



Project Title	Funding Source	Prior Year 2017	Budget Year 2018
<b>Transportation</b>			
1 Ton Truck with Dump Box	Capital Tax	80,000	-
	<b>Total: Transportation</b>	<b>80,000</b>	<b>-</b>
	<b>Total: Infrastructure and Protective Services</b>	<b>26,105,000</b>	<b>27,650,000</b>
	<b>Total: All Projects</b>	<b>36,139,649</b>	<b>40,537,538</b>



## Strategic Items for Discussion & Deliberation

Project Name	Cost	Funding Source
<b>Downtown Rehabilitation Phase 3 &amp; 4</b>		
<b>Downtown Rehab Phase 3</b>	15,000,000	Debt
<b>Downtown Rehab Optional Addition to Phase 3</b>	3,000,000	Debt
<b>Downtown Rehab Phase 4</b>	15,000,000	Debt
<b>Downtown Rehab Communication's Plan Phase 3 &amp; 4</b>	250,000	Debt
<b>Snow Removal Strategy</b>		
<b>Public Engagement Strategy</b>		
<b>Community Funding Strategy</b>		